



U.S. AIR FORCE



Business & Enterprise Systems Directorate Strategic Vision

***Mr. Rich Aldridge
Program Executive Officer***



Strategic Vision, 2018-2021

BUSINESS AND ENTERPRISE SYSTEMS DIRECTORATE

One team, empowered, trusted, innovative, & focused on the warfighter



The men and women of this Directorate have successfully operated and maintained war winning information systems for decades, keeping our promise to support Airmen and their missions across the globe.

Today, information technology's pace of change, emerging mission requirements and increasingly sophisticated cyber threats challenge our ability to meet our commitments.

Our values, skills and abilities are key to the success of this strategy, and will position us to provide the world class support our Airmen expect and deserve.



We run the systems that run the Air Force: moving money, manpower, and materiel



Our Strategic Vision



OPERATE our systems in a cost effective manner to increase the lethality of today's AF and Joint weapon systems



INTEGRATE existing & future technologies and commercial best practices to deliver enterprise capabilities cost effectively and with greater velocity



INNOVATE by adopting new technologies and processes to assure information dominance

Our Operating Principles



Collaborate with functional, Joint, and industry partners to solve Air Force problems

Simplify...integrate Agile practices across the entire portfolio, end-to-end and top-to-bottom



Recruit tomorrow's workforce; retain and develop today's



Care for our people while we take care of our mission



Everyone has the authority and responsibility to innovate



Work as **one** directorate, with unity of purpose, to remove barriers to capability delivery

Eliminate waste and align our efforts to delivering capabilities & impacting missions



Set goals, with actionable plans, measures & checkpoints, to realize our vision



- 3 Lines of Effort
 - Operate, Integrate, Innovate
- 4 Focus Areas
 - People
 - Partnerships
 - Process/Policy
 - Org Structure
- 5 Core Values
 - One team
 - Empowering
 - Trusted
 - Innovative
 - Warfighter Focused

- **Shift to Agile methodologies across all programs**
- **End-to-end transaction awareness**
- **New way to fund IT**
- **Different organizational structures**
- **Focus more on business value vice acquisition metrics**

Establishing new norms – 95% of current mission is ops

- **Enterprise Governance/Portfolio Management**
 - Collaborating with DoD and other services on IT Reform Initiatives
 - Portfolio management of capabilities, not individual systems
- **AF-level capability roadmap (processes, tools, applications, technologies)**
- **Leveraging what we already own**
- **Funding and stewardship for cross-cutting activities**

Partnerships are critical – have to focus on Air Force needs first

- **Collaborate with Centers of Innovation**
- **Identify and experiment with future technologies**
- **Rethink contracting activities**
- **Operationalizing Risk Management Framework**
- **Address cost estimating and operational testing for DBS's**
- **Shift to mobile**

Target: Meet National Security Objectives